

Warren Surveys first published the Warren Compensation Survey in 1980 and has established a reputation as the most reliable, confidential and consistent source

confidential and consistent source available on salaries in the HMO and managed healthcare industry. The Survey is conducted semi-annually with results published in the Spring & Fall of each year. Our subscribers find the Survey an indispensable tool in effective compensation administration and staff retention.

Who Should Subscribe?

- Health plan executives including CEOs, Executive VPs, HR managers, and medical directors.
- Medicare & Medicaid Health Plans.
- Physician/Hospital Organizations affiliated with managed care.
- Multi-specialty Group Practices IDN affiliated with managed care or considering the development of their own health care plan.
- University based health plans, SNPs, ACOs, Patient Centered Medical Home Plans and Community Health Centers.
- ➤ Insurance companies, hospital systems, investment bankers, attorneys, actuaries, and consultants involved with health care organizations including HMOs and managed care organizations.

Benefits of the Survey

- ➤ You have the latest information at your fingertips since the Survey is issued every 6 months.
- ➤ You can quickly identify salaries in your area of the country since the Survey specifies 10, 25, 75, and 90 percentile, median and average salaries by geographic area. You can also scan other criteria for salary comparisons, including plan size, profit status, and ownership/affiliation.
- As a participating subscriber, you will have the benefit of our assistance in conducting specialized surveys, club surveys, or special analysis of our existing data at a very reasonable cost.
- ➤ Since we are an independent research firm, the data you submit to the Survey will remain confidential. You have our complete assurance that your organization's individual pay practices will not be disclosed in any manner whatsoever.

Notice Non-Participant Prices (available in the hard copy format only) are much higher than participant prices – please consider participating and ordering an electronic copy of the survey results

| To order (single site/user/copy), please complete form, scan and email to warreninfo@demarcowarren.com - include PO | | | | | |
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| to DeMarco & Associates, Inc. * 3218 Fawnridge Court * Rockford, IL 61114*. | | | | | |
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| *Remember, each subscription includes <u>TWO ISSUES!</u> Your subscription will begin with the Spring 2022 issue and will also include the Fall 2022 issue | | | | | |
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ADMINISTRATIVE POSITION LISTING

Administration

- *Chief Executive Officer
- *Assistant/Associate CEO
- *Regional Director
- *General Manager
- *VP of Managed Care
- *Director of Managed Care
- *VP of Government Affairs
- *Director of Government Affairs
- *Government Relations Manager
- *ACO Chief Administrator
- *ACO Program Manager
- *Medicare Compliance Manager
- *Medicare Compliance Analyst
- *Project Manager
- *Legal Counsel (In-House)
- *Assistant General Counsel
- *Paralegal Assistant
- *Compliance Officer
- *Legal Compliance Coordinator
- *Compliance Specialist
- *Sr Investigator
- *Investigator
- *Fraud Data Analyst
- *HIPAA Compliance Officer
- *Privacy Coordinator
- *Grants Administrator
- *Administrative Assistant
- *Receptionist/Secretary
- *File Clerk
- *Mail Clerk

Finance

- *Chief Financial Officer
- * Finance Director
- *Assistant Finance Director
- *Controller
- *Director of Internal Audit
- *Internal Auditor
- *Chief Accountant
- *Accounting Supervisor
- *Senior Accountant
- *Staff Accountant
- *Sr. Financial Analyst

- *Financial Analyst
- *Accounts Receivable Manager
- *Accounts Payable Manager
- *Accounting Generalist
- *Accounting Clerk
- *Underwriting Manager
- *Underwriter
- *COBRA Specialist

Actuarial, Analytics & Risk Adjustment

- *Chief Actuarial & Analytics Officer
- *Director of Actuarial Services
- *Supervisor of Actuarial Services
- *Actuarial Analyst
- *Director of Analytic Services
- *Director of Risk Adjustment
- *Manager of Risk Adjustment
- *Coding Manager
- *Coding Auditor
- *Coding Specialist
- *HCC Coding Quality Analyst

Operations

- *VP of Operations
- *Director of Operations
- *Operations Manager
- *Director of Medicare Operations
- *Facilities Manager
- *Security Manager
- *Purchasing Manager
- *VP of Planning & Development
- *Director of Planning & Development
- *Business Analyst
- *Reinsurance & Stoploss Representative

Claims Administration

- *VP of Claims Administration
- *Director of Claims Administration
- *Claims Manager
- *Claims Supervisor
- *Sr. Claims Analyst
- *Claims Analyst (Non-Supervisory)
- *Claims Examiner
- *C.O.B./Subrogation Supervisor
- *C.O.B. Specialist
- *Claims Clerk

- *Medicare Claims Supervisor
- *Medicare Claims Clerk
- *Medical Information Administrator
- *Health Care Data Supervisor
- *Health Data Analyst
- *Adjustment Specialist

Member Services/Customer Services

- *VP Member/Customer Services
- *Director of Member Services
- *Member Services Manager
- *Supervisor Member Services
- *Member Services/Call Center Rep.
- *Member Services Outreach Specialist
- *Member Services Trainer/Auditor
- *Director of Medicare Member Services *Manager of Medicare Member Services
- *Medicare Member Services Coordinator
- *Medicare Member Services Representative

Enrollment, Billing and Eligibility

- *Director of Enrollment
- *Enrollment Manager
- *Enrollment Supervisor
- *Enrollment Clerk
- *Billing Clerk/Accounts Receivable
- *Eligibility Specialist

Human Resources

- *VP of Human Resources
- *Human Resources Director
- *Human Resources Manager
- *Human Resources Generalist
 *Human Resources Assistant
- *Payroll Manager
- *Pavroll Administrator
- *Compensation & Benefits Manager
- *Compensation & Benefits Specialist
- *Compensation Analyst
- *Benefits Analyst
- *Employee Training Manager
- *Director of Physician Recruitment
- *Physician Recruiter
- *Communications Specialist

Medical Management

- *Chief Medical Officer
- *Medical Director
- *Assistant Medical Director
- *Clinical Informaticist
- *Clinical Health Outcomes Analyst (Managed Care)
- *Dental Director
- *VP of Health Services
- *Director of Health Services
- *Health Services Manager
- *Director of Pharmacy Services
- *Pharmacy Services Manager
- *Pharmacy Services Coordinator
- *Director of Home Health Care
- *Director of Health Promotion/Wellness
- *Health Coach
- *Director of Mental Health Services

Provider Relations

- *VP Provider Relations/Network Dev.
- *Director of Network Development
- *Network Development Manager
- *Network Development Representative
- *Provider Relations Director
- *Provider Relations Manager
- *Provider Relations Representative
- *Director of Contract Administration
- *Manager of Contract Development
- *Contract Specialist
- *Credentialing Manager
- *Credentialing Administrator
- *Credentialing Supervisor
- *Credentialing Specialist
- *Provider Database Coordinator
- *Provider Database Specialist

Ouality Improvement

- *Director of Quality Improvement
- *Quality Improvement Manager
- *HEDIS Coordinator
- *Disease Management Coordinator
- *Intake Coordinator
- *Clinical Care Coordinator

ADMINISTRATIVE POSITION LISTING

- *Referral Specialist
- *Appeals Manager
- *Appeals Supervisor
- *Grievance Coordinator
- *Grievance/Appeals Specialist
- *Medical Compliance Specialist
- *Health Educator

UR/OA & Case Management

- *Director of Utilization Review
- *Supervisor of Utilization Review
- *UR/QA Nurse
- *Director of Quality Assurance
- *Supervisor of Quality Assurance
- *Director of Case Management
- *Supervisor of Case Management
- *Sr. Case Manager
- *Case Manager
- *Medicare Case Manager
- *Care Manager
- *Preauthorization Coordinator

Management Information Systems

- *VP of Management Information Systems/CIO
- *Dir. of Management Information Systems
- *Information Security Officer
- *Software Security Engineer
- *Application Manager/Developer
- *Application Analyst
- *IT Software Architect
- *Financial Systems Manager
- *EDP Operations Manager
- *EDI Manager
- *Systems Program Manager
- *Sr. Programmer/Analyst
- *Systems Analyst/Programmer
- *Web Designer/Developer
- *Webmaster
- *Network Administrator
- *Database Administrator
- *Manager, Network Operations
- *Personal Computer Technician
- *Help Desk Coordinator
- *Manager of Configuration

- *Configuration Specialist
- *Computer Operations Supervisor
- *Computer Operator
- *Documentation Specialist
- *Telecommunications Specialist
- *Data Research Technician
- *Data Entry Clerk

Marketing & Sales

- *Chief Marketing Officer (CMO)
- *Marketing/Sales Director
- *Sales Manager
- *Marketing Communications Director
- *Communications Manager
- *V.P. of Public Affairs/Brand Communications
- *Public Relations Director
- *Digital Marketing Director
- *Social Media Manager
- *Staff Writer/Content Creator
- *Market Research Manager
- *Product Development Manager
- *Product Development Specialist
- *Director of Medicare Marketing/Sales
- *Manager of Medicare Marketing
- *Medicare Coordinator
- *Medicare Marketing Representative
- *Director/Manager of Medicaid Marketing
- *Medicaid Marketing Outreach Specialist
- *Medicaid Marketing Coordinator
- *Medicaid Marketing Representative
- *Sr. Account Executive *Account Executive
- *Junior Marketing Representative
- *Renewal Coordinator
- *Group Services Representative
- *Marketing Secretary

ALLIED HEALTHCARE & PHYSICIAN POSITIONS

Support Staff

- *Director of Clinical Services
- *Director, Strategic Initiatives
- *Director of Medical Records
- *Medical Records Clerk
- *Outreach Coordinator
- *Outreach Worker
- *Patient Care Coordinator
- *Patient Relations Representative
- *Physician Services Analyst

Technical Positions

- *Laboratory Supervisor
- *Clinic Lab Specialist
- *Medical Technologist
- *Medical Technician
- *Phlebotomist
- *Polysomnographic Technologist
- *MRI Technologist
- *Radiology Technologist
- *Mammography Radiographer
- *Nuclear Medicine Technician
- *X-Ray Supervisor
- *X-Ray Technician
- *Ultrasound Technician

Pharmacy Positions

- *Chief Pharmacist
- *Staff Pharmacist
- *Clinical Pharmacy Specialist
- *Pharmacy Technician
- *Pharmacy Clerk/Assistant

Optometry Positions

*Chief Optometrist

- *Staff Optometrist
- *Supervising Optician
- *Staff Optician

Rehabilitation Positions

- *Chief of Physical Therapy
- *Physical Therapist
- *Physical Therapy Assistant
- *Occupational Therapist
- *Athletic Trainer
- *Respiratory Therapist
- *Speech Pathologist
- *Audiologist

Nursing Positions

- *Director of Nursing
- *Assistant Nursing Director
- *Nursing Supervisor
- *Staff Nurse R.N.
- *Staff Nurse L.P.N. *Triage Nurse
- *Nurse Practitioner
- *Nurse Midwife
- *Physician Assistant
- *Medical Assistant
- *Utilization Review Nurse
- *Infection Control Nurse
- *Dialysis Technician
- *Surgical Technician
- *Nurse Anesthetist
- *Anesthesia Assistant
- *Anesthesia Technician
- *Cardiac Monitoring Technician
- *Pulmonology Technician
- *Neurological Technician
- *Dietician
- *Community Outreach Nurse

- *Staff Home Care Nurse
- *Palliative Care Nurse

Dental Positions

- *Chief Dentist
- *Staff Dentist
- *Dental Hygienist
- *Dental Assistant

Behavioral Health Positions

- *Top Behavioral Care Executive
- *VP of Behavioral Care Management
- *Regional Director, Behavioral Care
- *Executive Dir/Mental Health Center
- *Clinical Director-Behavioral Health
- *Behavioral Health Manager
- *Behavioral Care Case Manager
- *Behavioral Health Intake Supervisor
- *Behavioral Health Intake Coordinator
- *Manager, EAP
- *EAP Coordinator
- *EAP Counselor II
- *EAP Counselor
- *Mental Health Phone Triage Nurse (RN)
- *Psychologist Ph.D.
- *Psychologist M.A.
- *Psychiatric Social Worker
- *Psychiatric Case Manager
- *Substance Abuse Counselor
- *Marriage/Family/Child Counselor
- *Medical Social Worker
- *Clinical Social Worker

ALLIED HEALTHCARE & PHYSICIAN POSITIONS

Primary Care

- *General Practitioner
- *Family Practitioner
- *Internist
- *Pediatrician
- *Obstetrician/Gynecologist

Surgical Specialties

- *General Surgeon
- *Orthopedic Surgeon
- *Plastic Surgeon
- *Oral Surgeon

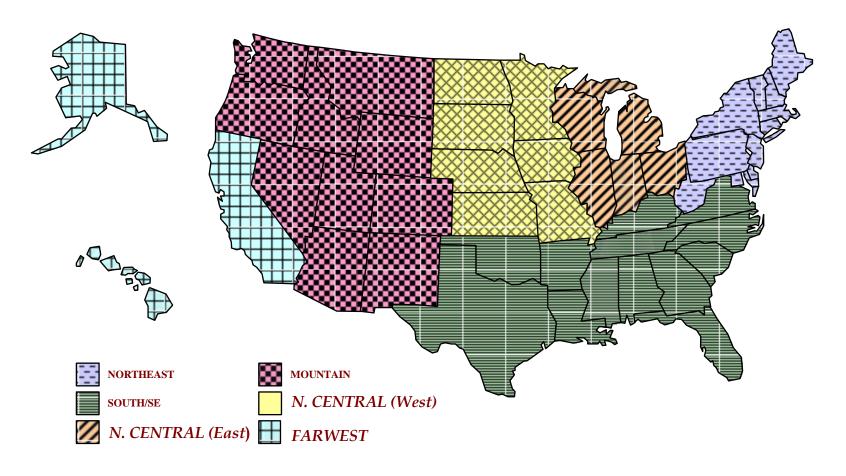
Specialty Care

- *Allergist
- *Anesthesiologist
- *Cardiologist
- *Chiropractor
- *Dermatologist
- *Ear, Nose and Throat
- *Endocrinologist
- *Gastroenterologist

- *Gerontologist *Hospitalist
- *Infectious Disease Specialist
- *Intensivist
- *Nephrologist
- *Neurologist
- *Oncologist
- *Ophthalmologist

- *Pathologist *Podiatrist
- *Psychiatrist *Pulmonologist
- *Radiologist
- *Urgent Visit/Emergency
- *Urologist

Geographical Regions



More specific data cuts are available to PARTICIPANTS at a competitive cost. Availability depends on the details of the request and the amount of data available to meet Federal Anti-trust Guidelines.

Warren Surveys

MARKETING SECRETARY (WPC 322)

| | | | No. Plans | 10th %ile | 25th %ile | Average Salary | Median Salary | 75th %ile | 90th %ile |
|-------------|-------------------|---|--------------|-----------|-----------|-------------------|------------------|-----------|-----------|
| All Plans | | | 50 | 30,326 | 34,216 | 42,093 | 40,244 | 46,648 | 56,212 |
| Area | Northeast | | 9 | - | 38,552 | 46,531 | 42,052 | 48,548 | = |
| | South/Southeast | | 7 | - | 32,809 | 37,704 | 35,006 | 39,730 | - |
| | N. Central(West) | | 4 | - | - | 37,006 | 42,570 | - | - |
| | N. Central (East) | | 21 | 29,341 | 31,941 | 39,374 | 38,459 | 46,446 | 50,750 |
| | Mountain | | 5 | - | - | 40,999 | 36,801 | - | - |
| | Farwest | | 4 | - | - | 60,520 | 61,347 | - | - |
| Membership | Under 25000 | | 9 | - | 32,890 | 46,576 | 46,124 | 50,560 | = |
| • | 25K to 50K | | 5 | - | - | 34,957 | 35,689 | - | - |
| | 51K to 100K | | 7 | - | 27,832 | 32,882 | 34,216 | 35,708 | - |
| | 101K to 200K | | 5 | - | - | 46,066 | 47,163 | - | - |
| | 201 to 500K | | 15 | 30,696 | 33,899 | 40,111 | 38,459 | 42,199 | 47,515 |
| | 501K to Million | | 4 | - | - | 48,121 | 45,890 | - | - |
| | Over Million | | 5 | - | - | 51,205 | 46,661 | - | - |
| Org Type | Independent | | 14 | 25,873 | 37,981 | 43,434 | 44,120 | 46,380 | 53,570 |
| . | Physician/Hos | | 5 | - | - | 36,948 | 32,760 | - | - |
| | Insurer | | 8 | - | 35,058 | 46,247 | 43,152 | 49,430 | - |
| | Management Co | | 2 | _ | - | 53,297 | 53,297 | - | - |
| | Hospital System | | 1 2 | 21,548 | 30,326 | 40,810 | 37,703 | 47,163 | 51,076 |
| | Other | Y | 9 | - | 34,731 | 38,393 | 38,459 | 40,360 | - |
| Corp Status | Not for Profit | | 31 | 29,326 | 34,614 | 43,794 | 43,493 | 49,474 | 61,421 |
| Josp Glalas | For Profit | | 19 | 21,623 | 33,899 | 39,318 | 36,801 | 42,012 | 46,423 |

TOTAL COMPENSATION

| OTAL COMPEN | ISATION | | | | | | | |
|---|-------------------|--------------|----------------------------|-----------------------------|--------------------------|-----------------------------|-----------------------------|-----------------------------|
| | | No. Plans | 10%ile Salary w/Bont | ∠5%ile Salary W/Bonus | Average Salary nus | Median Salary W/Bonus | 75%ile Salary W/Bonus | 90%ile Salary W/Bonus |
| All Plans | | 50 | 30,326 | 34,456 | 42,90 | 41,660 | 49,154 | 62,000 |
| Area | Northeast | 9 | - | 39 32 | 47,762 | 44,287 | 51,014 | - |
| | South/Southeast | 7 | - | 32, 99 | 3,372 | 35,006 | 42,767 | - |
| | N. Central(West) | 4 | - | | 37,006 | 42,570 | - | - |
| | N. Central (East) | 21 | 29,341 | 32,157 | 39,917 | 38,605 | 46,961 | 51,101 |
| | Mountain | 5 | - | - | 42,449 | 36,801 | - | - |
| | Farwest | 4 | - | - | 61,354 | 62,864 | - | - |
| Membership | Under 25000 | 9 | - | 32,890 | 46,576 | 46,124 | 50,560 | - |
| - | 25K to 50K | 5 | - | - | 35,159 | 36,398 | - | - |
| | 51K to 100K | 7 | - | 27,832 | 32,923 | 34,216 | 35,708 | - |
| | 101K to 200K | 5 | - | - | 47,156 | 47,163 | - | - |
| | 201 to 500K | 15 | 30,696 | 34,384 | 40,601 | 38,759 | 43,052 | 48,693 |
| | 501K to Million | 4 | - | - | 50,070 | 47,528 | - | - |
| | Over Million | 5 | - | - | 55,778 | 54,530 | - | - |
| Org Type | Independent | 14 | 25,873 | 40,706 | 45,036 | 44,944 | 47,897 | 59,012 |
| • | Physician/Hosp. | 5 | - | - | 36,948 | 32,760 | - | - |
| | Insurer | 8 | - | 35,058 | 47,684 | 45,715 | 54,286 | - |
| | Management Co | 2 | - | - | 56,214 | 56,214 | - | - |
| | Hospital System | 12 | 21,548 | 30,326 | 40,874 | 37,703 | 47,163 | 51,076 |
| | Other | 9 | - | 35,211 | 38,864 | 38,759 | 41,365 | - |
| Corp Status | Not for Profit | 31 | 29,326 | 34,614 | 44,928 | 44,287 | 52,411 | 62,679 |
| - | For Profit | 19 | 31,882 | 34,024 | 39,823 | 36,801 | 42,387 | 48,943 |

PARTICIPATION POLICY

While we welcome new subscribers to our survey, it is our policy that once an organization begins using our survey for their salary administration and staff retention, we expect them to participate on a regular basis in order to maintain their eligibility to purchase the survey results as well as the integrity of the survey. In this manner, we are able to provide consistent, quality information at a reasonable price to all concerned. Subscription prices reflect participation status. If an organization does not participate as promised, the second issue of the yearly subscription will be forfeited and further if an organization requests participation status in the future, they will be required to participate through a complete subscription cycle before being reinstated as a participant and during this first subscription cycle results will only be available to them at the non-participant rate and in the hard copy format.

| Signature and Title | Date | |
|--|---|--|
| our industry colleagues to participate in the survey subscribe at the participant rate but not follow thred difference. | y on a regular basis. <i>If I ar</i> | n a new client and place an order to |
| I hereby promise that our organization will do participating on a regular basis. I understand that f access to our other services and will be charged t understand that, while signing this participation agr | failure to do so will jeopard the higher non-participant : | lize receipt of the results and/or limit rate upon the next renewal. I further |
| <u>upcoming survey cycle.</u> | | |
| participate in the survey on a regular basis by u | pdating information at lea | st once per year beginning with the |
| Compensation Survey is conducted semi-annuall | y and if I select the parti | icipation rate, I will be expected to |
| l,, 0f | | understand that <u>The Warren</u> |

ABOUT CONFIDENTIALITY

All data submitted is held in strictest confidence. You have our assurance that your plan's individual pay practices <u>WILL NOT</u> be disclosed in any manner whatsoever.

Our survey is conducted within the guidelines of the National Anti-Trust Regulations.

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