available on salaries in the HMOnfidential and consistent managed healthcare industry. The Survey is conducted semi-annually with results published in the Spring \& Fall of each year. Our subscribers find the Survey an indispensable tool in effective compensation administration and staff retention.

## Who Should Subscribe?

$>$ Health plan executives including CEOs, Executive VPs, HR managers, and medical directors.
$>$ Medicare \& Medicaid Health Plans.
$>$ Physician/Hospital Organizations affiliated with managed care.
$>$ Multi-specialty Group Practices IDN affiliated with managed care or considering the development of their own health care plan.
$>$ University based health plans, SNPs, ACOs, Patient Centered Medical Home Plans and Community Health Centers.
> Insurance companies, hospital systems, investment bankers, attorneys, actuaries, and consultants involved with health care organizations including HMOs and managed care organizations.

Warren Surveys first published the Warren Compensation Survev in 1980 and has established a reputation as the most reliable,

## Benefits of the Survey

To order (single site/user/copy), 1) Complete form, scan \& email to warreninfo@demarcowarren.com - include PO \#, check \# or check request info \& follow up with payment; 2) Complete \& mail form with check payable to DeMarco \& Associates Inc, 3218 Fawnridge Dr, Rockford, IL 61114 or 3) Pay electronically - contact us for ACH Information
$\square$ Invoice / W-9 requested to process payment

## PARTICIPANTS:

Warren Salary Survey - PDF format: $\$ 995$ (includes process/handling charge) Requires Adobe ${ }^{\circledR}$ Reader (Free software download available at www.adobe.com). Participants only.
Warren Salary Survey - Excel Spreadsheet/PDF format: \$1,695 (includes process/handling charge) Participants only.

$\square^{N}$
Warren Salary Survey - Paper bound/hard copy format: $\$ 1,995$ (includes postage and handling charge) Participants only.
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PDF and/or Excel Spreadsheet \& PDF Formats - Files Will Be Emailed Participants or Special Subscriptions only
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User ID \# (if known)
Name
Title
Organization
Address
City $\qquad$ State $\qquad$ Zip

Telephone $\qquad$ Fax
E-mail Address
Web site

## Administration

*Chief Executive Officer
*Assistant/Associate CEO
*Regional Director
*General Manager
*VP of Managed Care
*Director of Managed Care
*VP of Government Affairs
*Director of Government Affairs
*Government Relations Manager
*ACO Chief Administrator
*ACO Program Manager
*Medicare Compliance Manager
*Medicare Compliance Analyst
*Project Manager
*Legal Counsel (In-House)
*Assistant General Counsel
*Paralegal Assistant
*Compliance Officer
*Legal Compliance Coordinator
*Compliance Specialist
*Sr Investigator
*Investigator
*Fraud Data Analyst
*HIPAA Compliance Officer
*Privacy Coordinator
*Grants Administrator
*Administrative Assistant
*Receptionist/Secretary
*File Clerk
*Mail Clerk

## Finance

*Chief Financial Officer

* Finance Director
*Assistant Finance Director
*Controller
*Director of Internal Audit
*Internal Auditor
*Chief Accountant
*Accounting Supervisor
*Senior Accountant
*Staff Accountant
*Sr. Financial Analyst


## ADMINISTRATIVE POSITION LISTING

*Financial Analyst
*Accounts Receivable Manager
*Accounts Payable Manager
*Accounting Generalist
*Accounting Clerk
*Underwriting Manager
*Underwriter
*COBRA Specialist
Actuarial, Analvtics \& Risk Adjustment
*Chief Actuarial \& Analytics Officer
*Director of Actuarial Services
*Supervisor of Actuarial Services
*Actuarial Analyst
*Director of Analytic Services
*Director of Risk Adjustment
*Manager of Risk Adjustment
*Coding Manager
*Coding Auditor
*Coding Specialist
*HCC Coding Quality Analyst
Operations
*VP of Operations
*Director of Operations
*Operations Manager
*Director of Medicare Operations
*Facilities Manager
*Security Manager
*Purchasing Manager
*VP of Planning \& Development
*Director of Planning \& Development
*Business Analyst
*Reinsurance \& Stoploss Representative
Claims Administration
*VP of Claims Administration
*Director of Claims Administration
*Claims Manager
*Claims Supervisor
*Sr. Claims Analyst
*Claims Analyst (Non-Supervisory)
*Claims Examiner
*C.O.B./Subrogation Supervisor
*C.O.B. Specialist
*Claims Clerk
*Medicare Claims Supervisor
*Medicare Claims Clerk
*Medical Information Administrator
*Health Care Data Supervisor
*Health Data Analyst
*Adjustment Specialist
Member Services/Customer Services
*VP Member/Customer Services
*Director of Member Services
*Member Services Manager
*Supervisor Member Services
*Member Services/Call Center Rep.
*Member Services Outreach Specialist
*Member Services Trainer/Auditor
*Director of Medicare Member Services
*Manager of Medicare Member Services
*Medicare Member Services Coordinator
*Medicare Member Services Representative
Enrollment, Billing and Eligibility
*Director of Enrollment
*Enrollment Manager
*Enrollment Supervisor
*Enrollment Clerk
*Billing Clerk/Accounts Receivable
*Eligibility Specialist
Human Resources
*VP of Human Resources
*Human Resources Director
*Human Resources Manager
*Human Resources Generalist
*Human Resources Assistant
*Payroll Manager
*Payroll Administrator
*Compensation \& Benefits Manager
*Compensation \& Benefits Specialist
*Compensation Analyst
*Benefits Analyst
*Employee Training Manager
*Director of Physician Recruitment
*Physician Recruiter
*Communications Specialist

## Medical Management

## *Chief Medical Officer

*Medical Director
*Assistant Medical Director
*Clinical Informaticist
*Clinical Health Outcomes Analyst (Managed Care)
*Dental Director
*VP of Health Services
*Director of Health Services
*Health Services Manager
*Director of Pharmacy Services
*Pharmacy Services Manager
*Pharmacy Services Coordinator
*Director of Home Health Care
*Director of Health Promotion/Wellness
*Health Coach
*Director of Mental Health Services

## Provider Relations

*VP Provider Relations/Network Dev.
*Director of Network Development
*Network Development Manager
*Network Development Representative
*Provider Relations Director
*Provider Relations Manager
*Provider Relations Representative
*Director of Contract Administration
*Manager of Contract Development
*Contract Specialist
*Credentialing Manager
*Credentialing Administrator
*Credentialing Supervisor
*Credentialing Specialist
*Provider Database Coordinator
*Provider Database Specialist

## Ouality Improvement

*Director of Quality Improvement
*Quality Improvement Manager
*HEDIS Coordinator
*Disease Management Coordinator
*Intake Coordinator
*Clinical Care Coordinator

## ADMINISTRATIVE POSITION LISTING

*Referral Specialist
*Appeals Manager
*Appeals Supervisor
*Grievance Coordinator
*Grievance/Appeals Specialist
*Medical Compliance Specialist
*Health Educator

## UR/OA \& Case Management

*Director of Utilization Review
*Supervisor of Utilization Review
*UR/QA Nurse
*Director of Quality Assurance
*Supervisor of Quality Assurance
*Director of Case Management
*Supervisor of Case Management
*Sr. Case Manager
*Case Manager
*Medicare Case Manager
*Care Manager
*Preauthorization Coordinator

## Management Information Svstems

*VP of Management Information Systems/CIO
*Dir. of Management Information Systems
*Information Security Officer
*Software Security Engineer
*Application Manager/Developer
*Application Analyst
*IT Software Architect
*Financial Systems Manager
*EDP Operations Manager
*EDI Manager
*Systems Program Manager
*Sr. Programmer/Analyst
*Systems Analyst/Programmer
*Web Designer/Developer
*Webmaster
*Network Administrator
*Database Administrator
*Manager, Network Operations
*Personal Computer Technician
*Help Desk Coordinator
*Manager of Configuration
*Configuration Specialist
*Computer Operations Supervisor
*Computer Operator
*Documentation Specialist
*Telecommunications Specialist
*Data Research Technician
*Data Entry Clerk
Marketing \& Sales
*Chief Marketing Officer (CMO)
*Marketing/Sales Director
*Sales Manager
*Marketing Communications Director
*Communications Manager
*V.P. of Public Affairs/Brand Communications
*Public Relations Director
*Digital Marketing Director
*Social Media Manager
*Staff Writer/Content Creator
*Market Research Manager
*Product Development Manager
*Product Development Specialist
*Director of Medicare Marketing/Sales
*Manager of Medicare Marketing
*Medicare Coordinator
*Medicare Marketing Representative
*Director/Manager of Medicaid Marketing
*Medicaid Marketing Outreach Specialist
*Medicaid Marketing Coordinator
*Medicaid Marketing Representative
*Sr. Account Executive
*Account Executive
*Junior Marketing Representative
*Renewal Coordinator
*Group Services Representative
*Marketing Secretary

## ALLIED HEALTHCARE \& PHYSICIAN POSITIONS

## Support Staff

*Director of Clinical Services
*Director, Strategic Initiatives
*Director of Medical Records
*Medical Records Clerk
*Outreach Coordinator
*Outreach Worker
*Patient Care Coordinator
*Patient Relations Representative
*Physician Services Analyst
Technical Positions
*Laboratory Supervisor
*Clinic Lab Specialist
*Medical Technologist
*Medical Technician
*Phlebotomist
*Polysomnographic Technologist
*MRI Technologist
*Radiology Technologist
*Mammography Radiographer
*Nuclear Medicine Technician
*X-Ray Supervisor
*X-Ray Technician
*Ultrasound Technician

## Pharmacy Positions

*Chief Pharmacist
*Staff Pharmacist
*Clinical Pharmacy Specialist
*Pharmacy Technician
*Pharmacy Clerk/Assistant

Optometry Positions
*Chief Optometrist
*Staff Optometrist
*Supervising Optician
*Staff Optician
Rehabilitation Positions
*Chief of Physical Therapy
*Physical Therapist
*Physical Therapy Assistant
*Occupational Therapist
*Athletic Trainer
*Respiratory Therapist
*Speech Pathologist
*Audiologist

## Nursing Positions

*Director of Nursing
*Assistant Nursing Director
*Nursing Supervisor
*Staff Nurse - R.N.
*Staff Nurse - L.P.N.
*Triage Nurse
*Nurse Practitioner
*Nurse Midwife
*Physician Assistant
*Medical Assistant
*Utilization Review Nurse
*Infection Control Nurse
*Dialysis Technician
*Surgical Technician
*Nurse Anesthetist
*Anesthesia Assistant
*Anesthesia Technician
*Cardiac Monitoring Technician
*Pulmonology Technician
*Neurological Technician
*Dietician
*Community Outreach Nurse
*Staff Home Care Nurse
*Palliative Care Nurse

## Dental Positions

*Chief Dentist
*Staff Dentist
*Dental Hygienist
*Dental Assistant

## Behavioral Health Positions

*Top Behavioral Care Executive
*VP of Behavioral Care Management
*Regional Director, Behavioral Care
*Executive Dir/Mental Health Center
*Clinical Director-Behavioral Health
*Behavioral Health Manager
*Behavioral Care Case Manager
*Behavioral Health Intake Supervisor
*Behavioral Health Intake Coordinator
*Manager, EAP
*EAP Coordinator
*EAP Counselor II
*EAP Counselor
*Mental Health Phone Triage Nurse (RN)
*Psychologist - Ph.D.
*Psychologist - M.A.
*Psychiatric Social Worker
*Psychiatric Case Manager
*Substance Abuse Counselor
*Marriage/Family/Child Counselor
*Medical Social Worker
*Clinical Social Worker

## ALLIED HEALTHCARE \& PHYSICIAN POSITIONS

Primary Care<br>*General Practitioner<br>*Family Practitioner<br>*Internist<br>*Pediatrician<br>*Obstetrician/Gynecologist

## Specialty Care

*Allergist
*Anesthesiologist
*Cardiologist
*Chiropractor
*Dermatologist
*Ear, Nose and Throat
*Endocrinologist
*Gastroenterologist
*Gerontologist
*Hospitalist
*Infectious Disease Specialist
*Nephrologist
*Neurologist
*Oncologist
*Ophthalmologist

## Surgical Specialties

*General Surgeon
*Orthopedic Surgeon
*Plastic Surgeon
*Oral Surgeon
*Pathologist
*Podiatrist
*Psychiatrist
*Pulmonologist
*Radiologist

* Urgent Visit/Emergency
*Urologist


## Geographical Regions



More specific data cuts are available to PARTICIPANTS at a
competitive cost. Availability depends on the details of the request and the amount of data available to meet Federal Anti-trust Guidelines.

## Warren Surveys

MARKETING SECRETARY (WPC 322)

|  |  | $\begin{aligned} & \text { No. } \\ & \text { Plans } \end{aligned}$ | 10th \%ile | 25th \%ile | Average Salary | Median Salary | 75th \%ile | 90th \%ile |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| All Plans Area |  | 50 | 30,326 | 34,216 | 42,093 | 40,244 | 46,648 | 56,212 |
|  | Northeast | 9 | - | 38,552 | 46,531 | 42,052 | 48,548 |  |
|  | South/Southeast | 7 | - | 32,809 | 37,704 | 35,006 | 39,730 | - |
|  | N. Central(West) | 4 | - | - | 37,006 | 42,570 | - | - |
|  | N. Central (East) | 21 | 29,341 | 31,941 | 39,374 | 38,459 | 46,446 | 50,750 |
|  | Mountain | 5 |  |  | 40,999 | 36,801 |  |  |
|  | Farwest | 4 | - | - | 60,520 | 61,347 | - | - |
| Membership | Under 25000 | 9 | - | 32,890 | 46,576 | 46,124 | 50,560 | - |
|  | 25K to 50K | 5 | - | - | 34,957 | 35,689 | - |  |
|  | 51K to 100K | 7 | - | 27,832 | 32,882 | 34,216 | 35,708 | - |
|  | 101 K to 200K | 5 | - | - | 46,066 | 47,163 | - | - |
|  | 201 to 500K | 15 | 30,696 | 33,899 | 40,111 | 38,459 | 42,199 | 47,515 |
|  | 501 K to Million | 4 | - | - | 48,121 | 45,890 | - | - |
|  | Over Million | 5 | - | - | 51,205 | 46,661 | - |  |
| Org Type | Independent | 14 | 25,873 | 37,981 | 43,434 | 44,120 | 46,380 | 53,570 |
|  | Physician/Hos, | 5 | - | - | 36,948 | 32,760 | - |  |
|  | Insurer | 8 | - | 35,058 | 46,247 | 43,152 | 49,430 |  |
|  | Management Co | 2 | - | - | 53,297 | 53,297 | - | - |
|  | Hospital System | 12 | 21,548 | 30,326 | 40,810 | 37,703 | 47,163 | 51,076 |
|  | Other | 9 |  | 34,731 | 38,393 | 38,459 | 40,360 |  |
| Corp Status | Not for Profit | 31 | 29,326 | 34,614 | 43,794 | 43,493 | 49,474 | 61,421 |
|  | For Profit |  | 81,623 | 33,899 | 39,318 | 36,801 | 42,012 | 46,423 |
|  |  |  |  |  |  |  |  |  |
| TOTAL COMPENSATION |  |  |  |  | MARKE | NG SECR | TARY (W | C 322) |
|  |  | $\begin{aligned} & \text { No. } \\ & \text { Plans } \end{aligned}$ | 10\%ile Salary w/Bon | 25\%ile Salary W/Bonus | Average azary r nus | Median Salary W/Bonus | $\begin{gathered} \text { 75\%ile } \\ \text { Salary } \\ \text { W/Bonus } \end{gathered}$ |  |
| All Plans Area |  | 50 | 30,326 | 34,4 | 42,9 | 41,660 | 49,154 | 62,000 |
|  | Northeast | 9 |  | 39 | 47,762 | 44,287 | 51,014 | - |
|  | South/Southeast | 7 |  | 32 | - 372 | 35,006 | 42,767 | - |
|  | N. Central(West) | 4 | - |  | 37,006 | 42,570 | - | - |
|  | N. Central (East) | 21 | 29,341 | 32,157 | 39,917 | 38,605 | 46,961 | 51,101 |
|  | Mountain | 5 | - |  | 42,449 | 36,801 | - | - |
|  | Farwest | 4 | - | - | 61,354 | 62,864 | - | - |
| Membership | Under 25000 | 9 |  | 32,890 | 46,576 | 46,124 | 50,560 | - |
|  | 25K to 50K | 5 | - | - | 35,159 | 36,398 | , | - |
|  | 51 K to 100K | 7 |  | 27,832 | 32,923 | 34,216 | 35,708 | - |
|  | 101 K to 200K | 5 | - | - | 47,156 | 47,163 | - | - |
|  | 201 to 500K | 15 | 30,696 | 34,384 | 40,601 | 38,759 | 43,052 | 48,693 |
|  | 501K to Million | 4 | - | - | 50,070 | 47,528 | - | - |
|  | Over Million | 5 | - | - | 55,778 | 54,530 | - | - |
| Org Type | Independent | 14 | 25,873 | 40,706 | 45,036 | 44,944 | 47,897 | 59,012 |
|  | Physician/Hosp. | 5 |  | - | 36,948 | 32,760 | - | - |
|  | Insurer | 8 | - | 35,058 | 47,684 | 45,715 | 54,286 | - |
|  | Management Co | 2 | - | - | 56,214 | 56,214 | - | - |
|  | Hospital System | 12 | 21,548 | 30,326 | 40,874 | 37,703 | 47,163 | 51,076 |
|  | Other | 9 |  | 35,211 | 38,864 | 38,759 | 41,365 | - |
| Corp Status | Not for Profit | 31 | 29,326 | 34,614 | 44,928 | 44,287 | 52,411 | 62,679 |
|  | For Profit | 19 | 31,882 | 34,024 | 39,823 | 36,801 | 42,387 | 48,943 |

## PARTICIPATION POLICY

While we welcome new subscribers to our survey, it is our policy that once an organization begins using our survey for their salary administration and staff retention, we expect them to participate on a regular basis in order to maintain their eligibility to purchase the survey results as well as the integrity of the survey. In this manner, we are able to provide consistent, quality information at a reasonable price to all concerned. Subscription prices reflect participation status. If an organization does not participate as promised, the second issue of the yearly subscription will be forfeited and further if an organization requests participation status in the future, they will be required to participate through a complete subscription cycle before being reinstated as a participant and during this first subscription cycle results will only be available to them at the non-participant rate and in the hard copy format.

I, , of $\qquad$ understand that The Warren Compensation Survey is conducted semi-annually and if I select the participation rate, I will be expected to participate in the survey on a regular basis by updating information at least once per year beginning with the upcoming survey cycle.

I hereby promise that our organization will do its part to maintain the integrity of the survey results by participating on a regular basis. I understand that failure to do so will jeopardize receipt of the results and/or limit access to our other services and will be charged the higher non-participant rate upon the next renewal. I further understand that, while signing this participation agreement is not legally binding, it is in our best interest and that of our industry colleagues to participate in the survey on a regular basis. If I am a new client and place an order to subscribe at the participant rate but not follow through with participation, I realize I may be balance billed for the difference.

## Date

$$
\text { ABOUT CONFIDENTIALITY }
$$

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